

STRENGTHENING INNOVATION CAPACITY OF LOCAL GOVERNMENT: A CASE STUDY OF DIRECT SEED PLANTING PROGRAM OF AGRICULTURAL DEVELOPMENT IN BONE REGENCY, INDONESIA

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ABSTRACT

The regional government of Bone Regency is promoting innovation in the agriculture sector. This is an effort to increase rice productivity in Bone District which is a national food barn. The reason to conduct the research because as a national food buffer in South Sulawesi, rice productivity tends to be in a stagnant position. Whereas the potential of available resources is quite adequate. Various obstacles encountered in implementing this innovation, so it needs to be explored from various aspects one of which is institutional strengthening in the structure approach and innovation of the teamwork. This study aims to explore and uncover conditions for Institutional strengthening carried out by the Regional Government of the Regency of Bone by analyzing the Structure and Innovation Team approach to find the causes of the lack of results of innovation in the direct seed planting program. This research method uses a qualitative approach with an explanatory level of analysis carried out in the local government of Bone Regency. The focus of this research includes the structure approach and innovation work team in Bone Regency considering the large number of actors involved in implementing innovation. The process of data analysis is carried out with the stages of Data Collection, Data Reduction, Data Presentation, Verification and Conclusion. The results showed that Stakeholders were identified through assignment matters that were directly related to the main strategy of direct seed planting. The head of district of Bone as the innovation leader approached the expansion of authority with the TNI (Indonesian National Army) in reacting to the absence of legislation that specifically regulates sectoral management to intervene in the implementation of the direct seed planting Innovation program. The head of district held a limited meeting through the *Tudang Sipulung*, involving Indigenous Leaders (*Pananrang*), BMKG (meteorological and geophysical agency), TNI (Indonesian national army), the Police, the relevant regional device organization as well as Farmer Groups and the community to distribute independent and autonomous authority over each actor in the innovation structure. There is a pattern of substantial division of authority to regional device organization who become stakeholders even though sometimes overlapping authority and sectoral egos in the management of innovation direct seed planting.

Keywords: Institutional Strength, Innovation, Innovation Structure, Bone, *Tudang Sipulung*.